



FUTURE TEESPORT



A new vision for the River Tees

BY 2050, THE RIVER TEES
WILL BE THE UK'S MOST
SUCCESSFUL PORT REGION



INTRODUCTION

As Statutory Harbour Authority, it is PD Ports' responsibility to make sure the River Tees plays its full part in supporting the future growth of our region and the UK as a whole.

Together with our customers, Teesport already contributes £1.4 billion to the economy every year and supports 22,000 jobs; we have attracted over £1 billion of investment to the region and helped create 2,500 new jobs. We want to do more.

For over 12 months we have worked with our customers and stakeholders across the region to create a vision and approach that will guide the development of our future Master Plan. To make sure we help deliver the jobs and prosperity the Tees Valley deserves, our vision is bold: In 2050 the River Tees will be the UK's most successful port region, defined by high-value trade, sustainability and thriving communities. Our approach will be based on the ambition we share with our customers and stakeholders; building on the strengths the River Tees offers; and embracing new opportunities.

Our consultation process and a detailed survey of key government policies, nationally and regionally, reveal three shared ambitions: a prosperous future; faster growth; and a better environment. These ambitions are underpinned by common goals that our future Master Plan will support, including: high quality jobs; increasing trade, exports and investment; improving connectivity; delivering a zero carbon economy; driving technology and innovation; and supporting people and skills.

The River Tees offers major strengths that provide a strong foundation for achieving our shared ambitions and common goals, including world-class infrastructure and facilities, unparalleled connectivity and over 5,000 acres of strategic development land. As part of the only continuous net exporting region of goods in the UK, Teesport is the only major port in England to have a positive balance of trade. This presents a significant advantage, reinforcing the River Tees as a critical national asset for re-balancing the UK's economy and boosting exports. The River Tees is also at the forefront of the drive towards

renewable energy and de-carbonisation, meaning we are well positioned to lead the UK's fight against climate change.

The new opportunities for growth we have identified so far are hugely exciting and are capable of adding at least an extra £3.2 billion to the economy whilst helping to create up to 38,000 new jobs. By 2029, the expanding UK container and renewable energy sectors are expected to increase container volumes by 70% and support a 110% increase in dry bulk volumes. These opportunities, combined with rising demand in other sectors, can add £1.2 billion to the economy and create 6,000 new jobs. That's why, together with our customers, we have already developed plans to expand the Northern Gateway Container Terminal and to support projects such as the £650 million MGT Biomass Power Station. Another major project is the creation of a new Freeport on the River Tees, promising to contribute a further £2 billion to the economy and creating up to 32,000 new jobs. Our future Master Plan will capture these and many other projects that help us embrace opportunity, including those that enhance our national and international competitiveness by further improving road, rail, maritime and digital connectivity.

Few regions have confronted challenges like those the Tees Valley has faced. But our resilience and strength is driving our revival, and Teesport now employs more people than before the closure of the SSI Steelworks in 2015. Our future Master Plan will not only help sustain our revival, it will help us drive our transformation.

Frans Calje
Chief Executive Officer of PD Ports




"Our future Master Plan will not only help sustain our revival, it will help us drive our transformation."



£3.2B+

38,000

EXTRA FOR
THE ECONOMY

NEW JOBS
BY 2050

OUR VISION FOR 2050

In 2050 the River Tees will be the UK's most successful port region, defined by high-value trade, sustainability and thriving communities.

OUR SHARED AMBITION



Our future Master Plan must be designed to help achieve the ambitions of our customers and stakeholders.

Our consultation process and a detailed survey of key government policies, nationally and regionally, reveal three shared ambitions: a prosperous future; faster growth; and a better environment.

These ambitions are underpinned by 10 common goals, which our future Master Plan will support:

A prosperous future

- A stronger economy
- High quality jobs

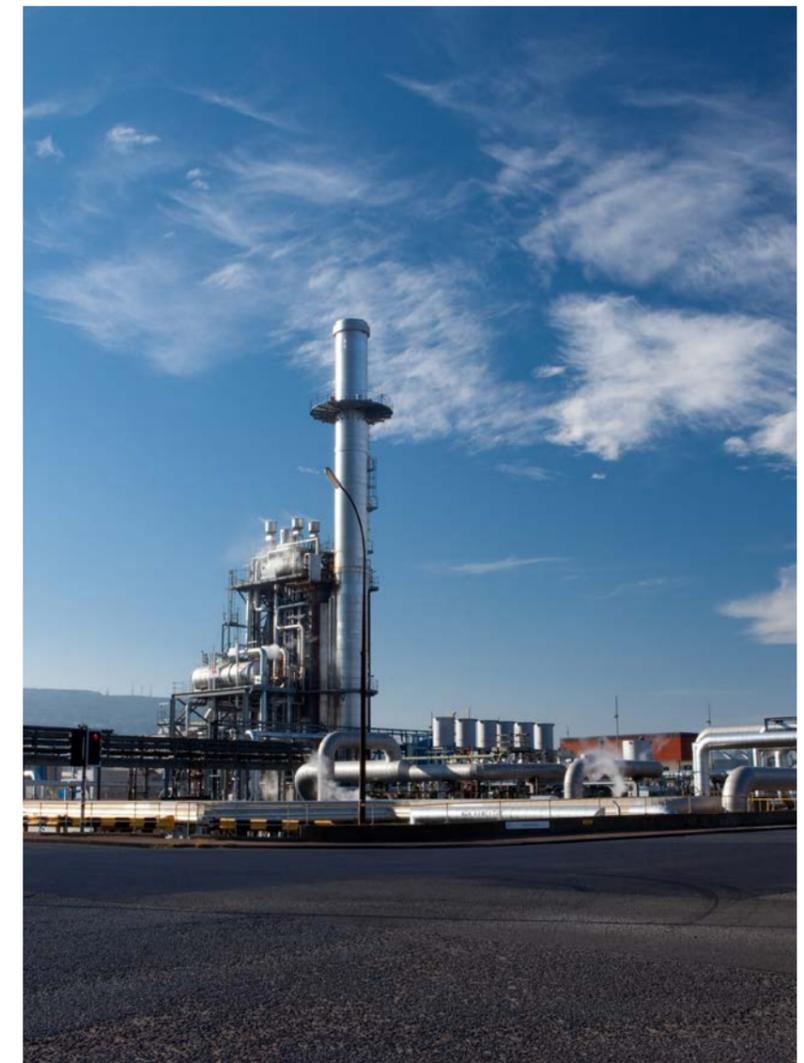
Faster growth

- Increasing trade, exports and investment
- Improving connectivity and providing secure, resilient infrastructure
- Delivering a zero carbon economy
- Driving technology and innovation
- Supporting people and skills

A better environment

- Tackling climate change and improving air quality
- Increasing biodiversity
- Delivering a better place to live

A summary of selected key government policies that highlight our shared ambitions and common goals is shown on pages 14-17.



UK GOVERNMENT						
Ambition	Goals	Key policies				
		Industrial Strategy (2017)	Export Strategy (2018)	Climate Change Act (2008)	Department for Transport Maritime 2050 Strategy (2019)	
A Prosperous Future	A stronger economy	Create an economy that boosts productivity and earning power throughout the UK.				
	High quality jobs	Good jobs and greater earning power for all. 2 million "Green Collar" jobs. Enhance the earning power of people throughout the UK.				
Faster Growth	Increasing trade, exports and investment	Value of exports from the low carbon economy to grow to £170 billion per year by 2030.	Increase exports from 30% to 35% of GDP.		Government will collaborate with industry to achieve the Export Strategy objective of increasing exports to 35% of GDP.	
	Improving connectivity and providing secure, resilient infrastructure				Support the continued multi-billion pound commercial investment in maritime infrastructure.	
	Delivering a zero carbon economy	Maximise the advantages for UK industry from the global shift to clean growth. Value of exports from the low carbon economy to grow to £170 billion per year by 2030.		Net Zero Greenhouse Gas Emissions by 2050.	The UK will "lead the way" in taking action on clean maritime growth. Government will consider the merits of introducing a medium term target for emissions of GHGs and air quality pollutants from UK shipping.	
	Driving technology and innovation	The UK to become the world's most innovative economy. Become a world leader in the way people, goods and services move. UK at the forefront of the artificial intelligence and data revolution. Raise total investment in research and development from 2.4% to 2.7% of GDP by 2027.			Strengthen the UK's reputation for maritime innovation, maximizing the benefits of new maritime technology.	
	Supporting people and skills	Establish a technical education system that rivals the best in the world.			UK will develop cutting edge seafarer training. Grow our maritime workforce and transform diversity.	
	A Better Environment	Tackling climate change and improving air quality			Net Zero Greenhouse Gas Emissions by 2050.	
		Increasing biodiversity				
Creating a better place to live						

NORTHERN POWERHOUSE					
Ambition	Goals	Key policies			
		Northern Powerhouse Strategy (2016)	Gateways to the Northern Powerhouse Strategy (2016)	Northern Powerhouse Chemical and Process Sector (Science and Innovation Audit) (2018)	Transport for the North Strategic Transport Plan (2019)
A Prosperous Future	A stronger economy	Achieve a sustained increase in productivity across the region to establish an economy that works for everyone.		By 2030 chemical-using industries will increase their contribution to the UK economy from £195 billion to £300 billion.	£100 billion increase in GVA across Northern Powerhouse region.
	High quality jobs				850,000 additional jobs.
Faster Growth	Increasing trade, exports and investment	Solidify the global reputation of the Northern Powerhouse as a great place to do business, and the home to billions of pounds worth of exciting opportunities for international investors.			
	Improving connectivity and providing secure, resilient infrastructure	Recognise the need to improve connections within and between the great towns and city regions of the North.	Prioritise the creation of an east-west freight super corridor by accelerating gauge improvements on this axis as part of wider passenger capacity improvement.	Consolidate and diversify supply chains.	Support businesses to move freight and goods efficiently and across modes. Increasing efficiency, reliability, integration, and resilience in the transport systems
	Delivering a zero carbon economy				
	Driving technology and innovation	Ensure that the North continues to be an excellent location to complete groundbreaking research, develop innovative ideas and start and grow a business.		Unify the innovation eco-system	
	Supporting people and skills	Improve educational standards and skills levels across the region.		Deliver skills to meet sector ambition.	Improve inclusivity, health and access to opportunities for all.
	A Better Environment	Tackling climate change and improving air quality			
Increasing biodiversity					
Creating a better place to live					



TEES VALLEY					
Ambition	Goals	Key policies			
		TVCA Tees Valley Strategic Economic Plan 2016-2026 (2016)	TVCA Strategic Transport Plan 2020-2030 (2019)	Tees Valley Green Infrastructure Strategy (2008)	Redcar and Cleveland South Tees Area Supplementary Planning Document
A Prosperous Future	A stronger economy	Add £2.8 billion (GVA) to the regional economy by 2026. High-value, low carbon, diverse and inclusive economy. Enhance productivity in those high growth firms which have the greatest potential to create jobs. By 2040, Tees Valley has the potential to add 10% of the Northern Powerhouse's transformational GVA target of £47 billion, with only 4% of the population.		Support initiatives and strategies that raise the economic performance of the Tees Valley.	
	High quality jobs	Create 25,000 jobs by 2026.	Support the creation of 25,000 new jobs.		Create up to 20,000 new jobs that will best deliver sustained economic prosperity.
Faster Growth	Increasing trade, exports and investment	Promote the Tees Valley as the preferred location in the UK for energy intensive indigenous firms and Foreign Direct Investment.			Prioritise [development] uses connected with advanced manufacturing and advanced, new technologies.
	Improving connectivity and providing secure, resilient infrastructure	Facilitate local, regional, national and international road, rail and broadband connectivity through collaborative investment in physical infrastructure. Deliver an additional strategic road crossing of the River Tees. Improved east-west road connectivity (provide a resilient corridor along the A66 from the A19M) to the international gateway of Teesport. Major upgrade of the rail line from Northallerton to Middlesbrough and Teesport including gauge clearance.	Improving productivity through enhanced freight connectivity.		Deliver efficient connectivity across the South Tees Area through enhanced on-site transport infrastructure and the creation of an integrated, inclusive, and safe transport network.
	Delivering a zero carbon economy	Introduce new processes and practices which reduce carbon emissions, increase productivity and the availability of high value jobs (Key Sectors: Advanced Manufacturing, Process and Energy, Healthcare, Digital).			Promote and support development uses aligned with a low carbon, circular economy, while ensuring reduced energy costs and waste minimization.
	Driving technology and innovation	Introduce new processes and practices which reduce carbon emissions, increase productivity and the availability of high value jobs (Key Sectors: Advanced Manufacturing, Process and Energy, Healthcare, Digital).			
	Supporting people and skills	Improve lifetime opportunities, particularly in relation to post-primary education and links to business. Increase the number and scope of Graduate opportunities. Reduce unemployment through high outcome training initiatives.	Improve access to employment, skills training and education.		Focus on highly skilled employment generating opportunities, while balancing with the need to create a wide spectrum of job opportunities. Ensure regeneration contributes to improving education and skills across the Tees Valley.
A Better Environment	Tackling climate change and improving air quality		Reduce carbon emissions. Improve air quality.	Assist with climate change adoptions and initiatives.	Promote and support development uses aligned with a low carbon, circular economy, while ensuring reduced energy costs and waste minimization.
	Increasing biodiversity			Provide a framework of high-quality green corridors to improve access to open space and improve health and quality of life.	
	Creating a better place to live	Change external perceptions of Tees Valley through the arts, cultural and leisure offer to create places that attract and retain businesses and business leaders and make the area more attractive to investors, workers and visitors.	Support the development of 22,000 new homes. Enhancing the built and natural environment.	Support initiatives and strategies that create sustainable communities and improve the environment.	

BUILDING ON OUR STRENGTHS

The competitive advantages of the River Tees will be an important foundation of our future Master Plan.

AN EXPORTING POWERHOUSE

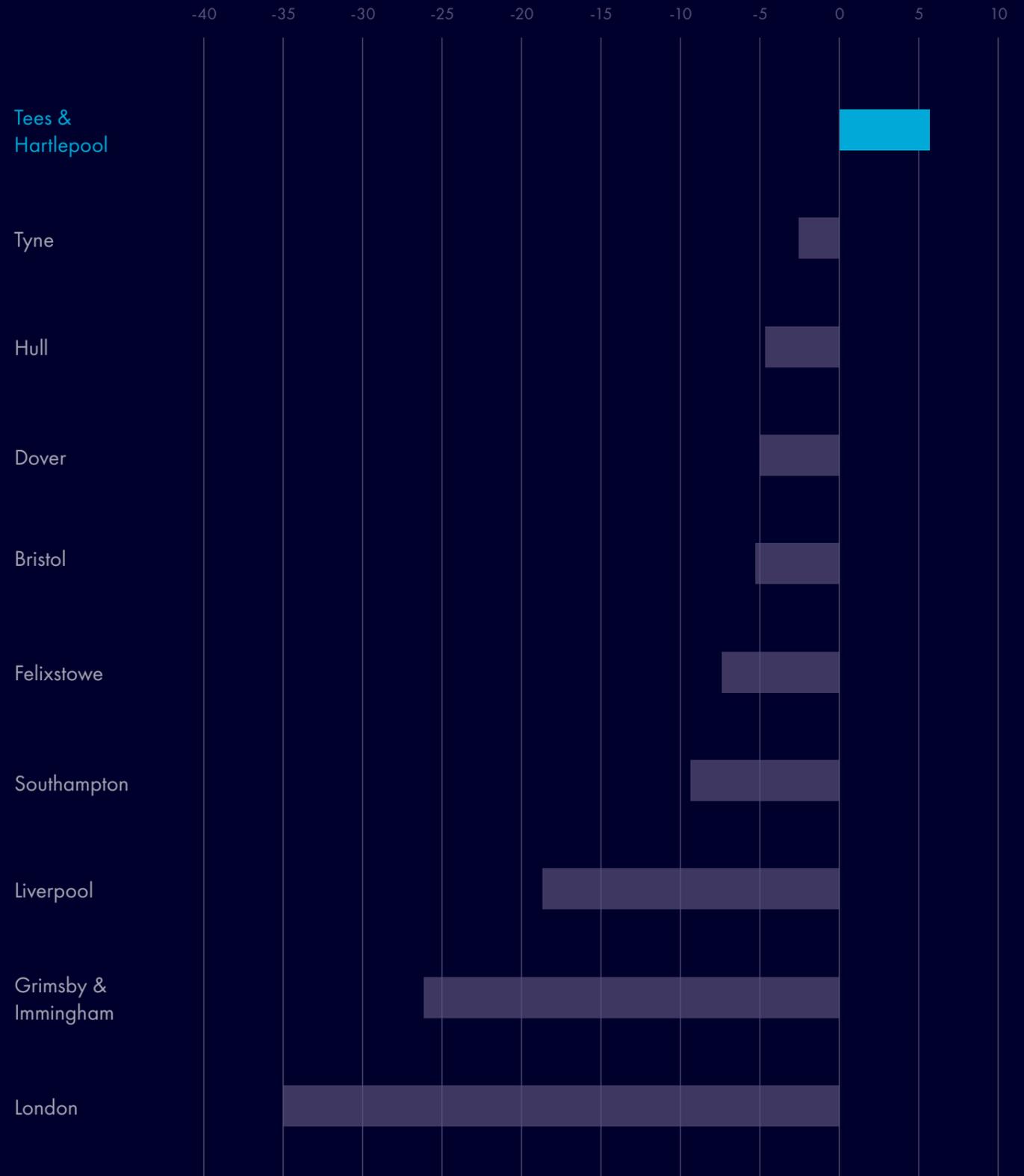
The River Tees is at the heart of a region that remains a major centre for manufacturing and production. The Tees Valley itself is home to almost 60% of the UK's chemical industry and on the doorstep of Nissan, maker of one in three British-built cars, alongside other leading manufacturers such as Komatsu, Caterpillar and Cummins. Currently, 26% of all European electric vehicles are manufactured in the region.

As part of the only continuous net exporting region of goods in the UK, Teesport has a unique position as the only major port in England to handle more exports than imports. This is a major strategic advantage as the Government seeks to re-balance the UK economy and boost British exports.

28M
TONNES OF CARGO

ONLY MAJOR PORT IN ENGLAND TO HANDLE MORE EXPORTS THAN IMPORTS

Balance of Trade by Major Port (Million Tonnes)





WORLD-CLASS INFRASTRUCTURE & FACILITIES

World-class infrastructure and facilities on the River Tees play a vital role supporting hundreds of businesses in a wide range of diverse sectors, ranging from advanced manufacturers in chemicals, transport and offshore energy to leading companies in mining and retail.

The river is equipped to handle amongst the largest vessels in the world and every type of cargo, including dry bulk cargo, liquid bulks, automotive, containers, ferry (known as 'roll-on roll-off' or 'RoRo'), project cargo, offshore and Liquefied Natural Gas ('LNG').

Ongoing investment has enabled the River Tees to continue to help businesses grow and adapt to changing markets. The North's leading container terminal at Teesport is one example, with £120 million of investment driving 12% annual growth to achieve a record 500,000 containers (TEU) handled in 2017. In 2020, almost £10 million of investment has transformed the former Steel Export Terminal in Teesport into a state-of-the-art bulk products facility, helping create 44 jobs.

**THE SINGLE BIGGEST
DEVELOPMENT
OPPORTUNITY IN THE
UK AT THE FORMER SSI
STEELWORKS SITE**

HOME TO ALMOST
60%
OF THE UK CHEMICAL INDUSTRY

OUTSTANDING CONNECTIVITY

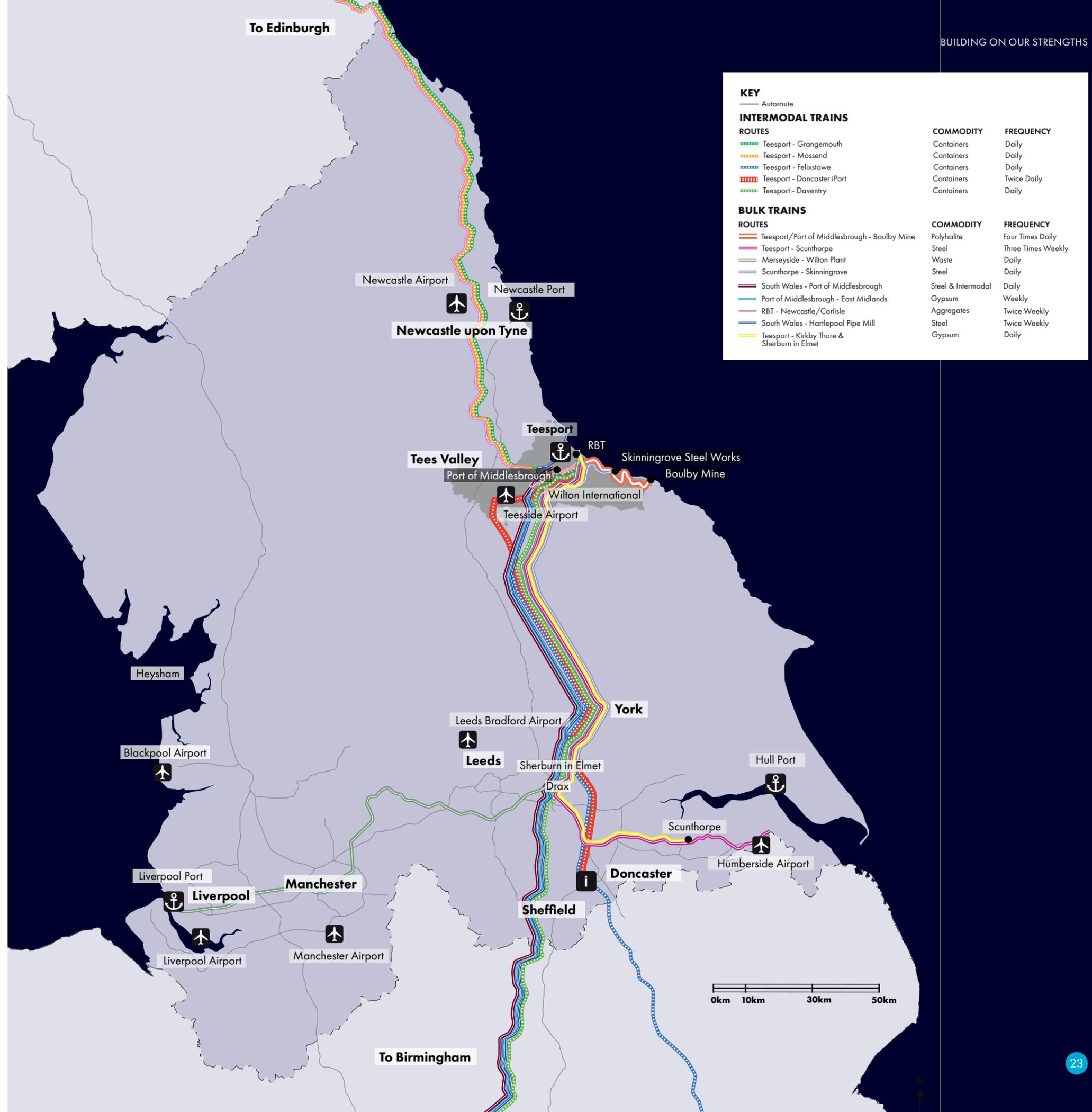
Over 4,000 vessel calls provide 24/7 access to global markets throughout the year, linking the River Tees to destinations across the world. Markets directly served by Teesport include Scandinavia, the Baltics, the Netherlands, Belgium, France, Poland, Russia and Japan.

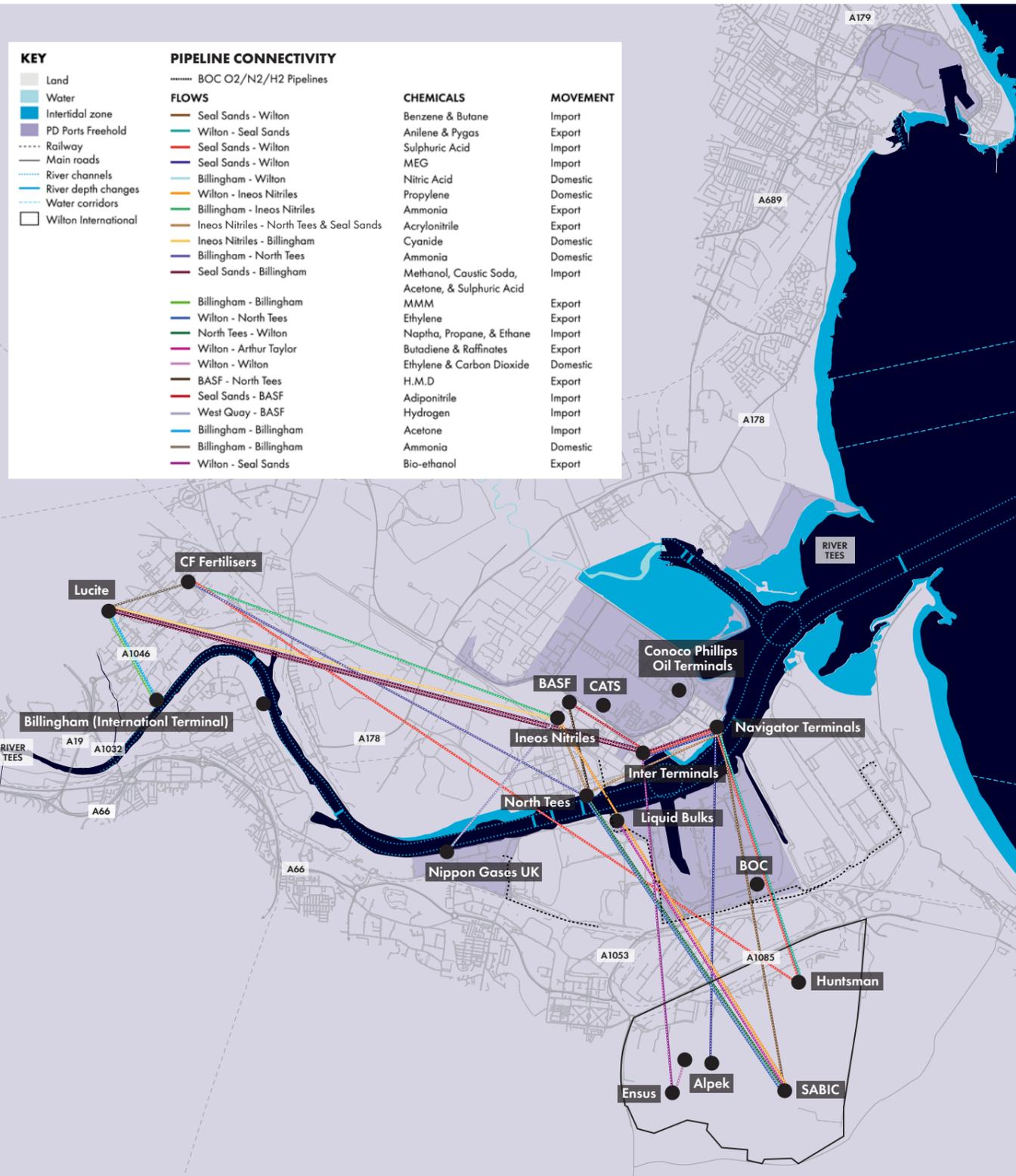
The River Tees also benefits from outstanding road and rail links, offering businesses swift and reliable access to Teesport and other facilities. Over 100 rail freight services every week carry cargo to and from the River Tees, helping to establish the River Tees as a national hub for sustainable transport.

As well as excellent road and rail links, the River Tees offers access to a vast pipeline network; one of the largest anywhere in Europe.

100+
VESSEL CALLS EVERY WEEK

100+
RAIL FREIGHT SERVICES EVERY WEEK





AT THE FOREFRONT OF RENEWABLE ENERGY

The Tees Valley is recognised as a national leader in renewable energy and has received UK Government Core Status as a Centre of Renewable Engineering, reflecting the area's existing port infrastructure, available skills and supply chains. The region's key position within the offshore wind sector is cemented by its close proximity to one of the UK's largest offshore wind projects, Dogger Bank. In September 2020, the Government announced that the Tees Valley has been chosen as the location for the UK's first Hydrogen Transport Hub.

The region is home to a fast-expanding cluster of biomass, biofuel, bioethanol and energy from waste plants supported by the Tees Valley Low Carbon Action Plan, and a world-leading Carbon Capture, Utilisation and Storage ('CCUS') project—Net Zero Teesside. Net Zero Teesside is a full chain CCUS project, backed by

BP, Eni, Equinor, Shell and Total; it aims to decarbonise a cluster of carbon-intensive businesses within the Tees Valley as early as 2030, and offers significant inward investment opportunities for companies seeking to decarbonise their operations.

NATIONAL LEADER
IN RENEWABLE ENERGY

CUTTING-EDGE LOGISTICS

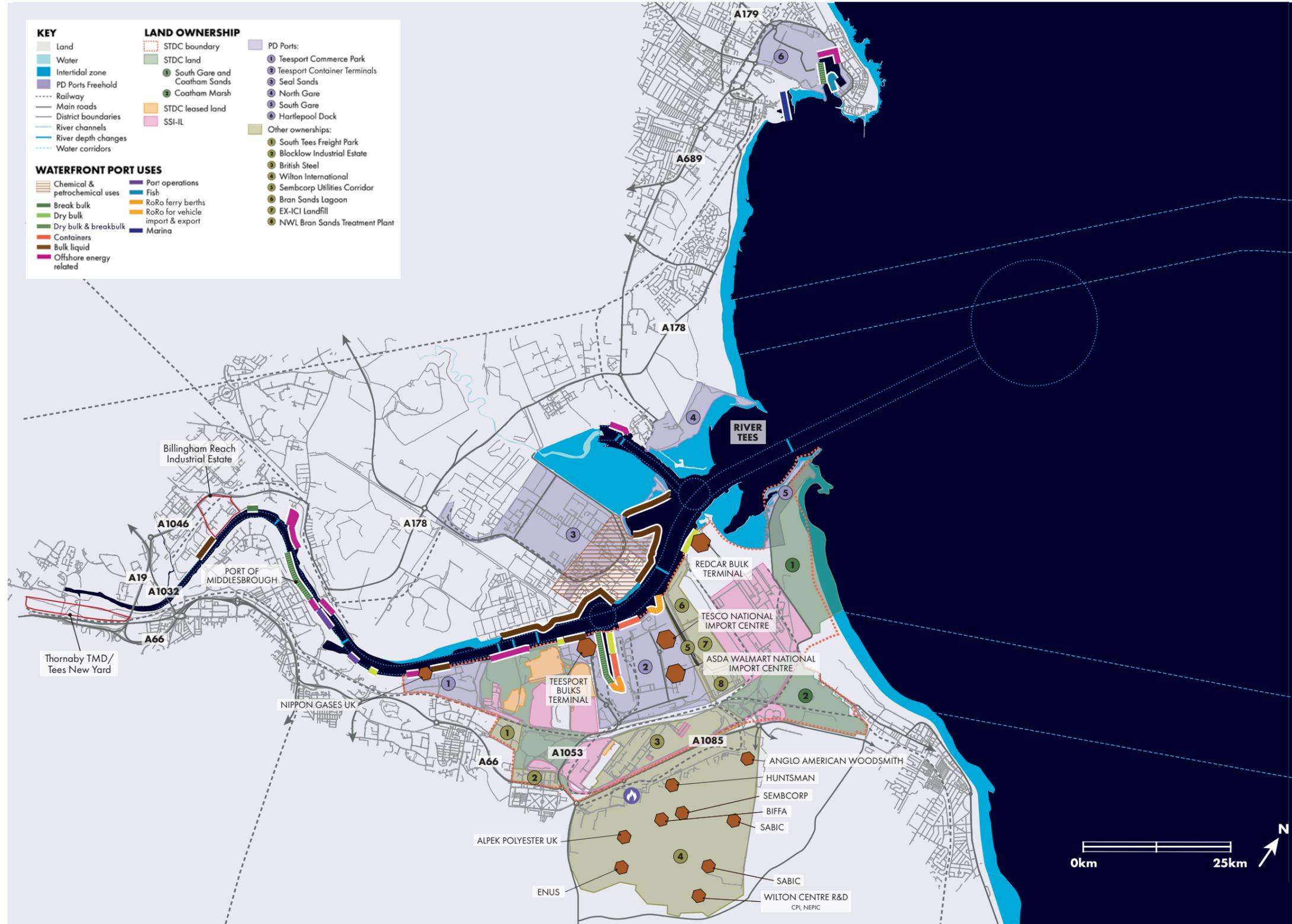
PD Ports pioneered portcentric logistics, delivering sustainable and resilient supply chain solutions for UK businesses. PD Ports' innovative approach has enabled significant inward investment, including the development of the ASDA Walmart UK import and deconsolidation facility at Teesport, creating 800 jobs. Throughout the Tees Valley, businesses can access advanced logistics services supported by unparalleled expertise, technology and infrastructure.

DEVELOPMENT LAND

The Tees Valley has one of the most extensive portfolios of strategic development land available anywhere in the country, all benefiting from being part of an excellent transport network and thriving cluster of leading manufacturers and businesses. The 4,500-acre site of the former SSI Steelworks is the single biggest development opportunity in the UK.

£120M

INVESTED IN THE NORTH'S LEADING CONTAINER TERMINAL





EMBRACING OPPORTUNITY

To achieve our shared ambitions and common goals, our future Master Plan must encompass initiatives that help us create and seize new opportunities to win trade and investment.

This includes projects and plans that make sure we can continue to adapt to changing markets and technology, whilst also building on our strengths. By adopting this approach, we can also make sure that we safeguard the trade that the River Tees supports today.

In addition, our future Master Plan will provide further detail of Teesport's future plans to invest in our organisation and people, enabling us to continue to safely and sustainably deliver our customers' and stakeholders' expectations.

Changing markets and technology

Changing markets and technology are creating exciting new opportunities for the River Tees. Our work to date has identified major opportunities in a number of areas, including the expanding UK container sector and renewable energy sector.

By 2029 we expect rising demand to increase container volumes passing through the River Tees by at least 70%. Rising demand for renewable energy will also provide a major boost to dry bulk volumes, notably biomass, with an increase of 110% anticipated over the same period. It is estimated that capitalizing on these opportunities, as well as rising demand in other sectors, will almost double Teesport's contribution to the economy, rising from £1.4 billion to £2.6 billion every year, whilst adding an extra 6,000 jobs to the 22,000 we already support.

The positive outlook for growth shared by other key trade sectors includes RoRo traffic, automotive, dry bulks and Liquefied Natural Gas ('LNG'). As well as boosting

demand for container volumes, structural changes in supply chains aimed at reducing distances travelled by HGVs on UK and EU roads, will also buoy demand for RoRo services linking northern ports to Europe.

As more businesses seek to maximise the sustainability of their businesses, more and more are turning to rail freight to move their cargo to and from ports. Between 2010 and 2018, containers moving by rail increased by 46%, whilst non-coal dry bulk volumes rose by 43% over the same period. The operator of the UK's heavy rail network, Network Rail, expects that demand for rail freight will continue to grow rapidly. As one of the UK's leading hubs for rail freight, this represents an important opportunity for the Tees Valley.

As we develop our future Master Plan we will continue to explore the future outlook in key markets and identify further new opportunities.



CONTAINER VOLUMES UP

70%

DRY BULK VOLUMES UP

110%

PROJECTS & PLANS

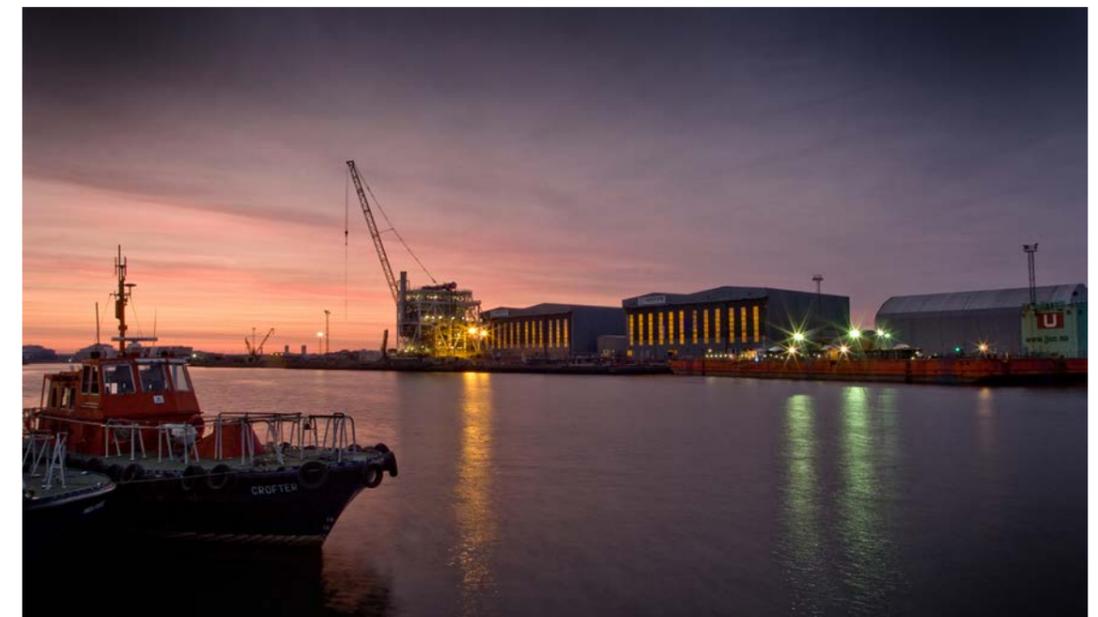


Our future Master Plan will include a number of projects and plans that are already in place to create and seize new opportunities, directly supporting the achievement of our shared ambitions and common goals.

These are summarised on pages 34-47 and include:

- The Northern Gateway Container Terminal
- Development of the Southbank Offshore Manufacturing Hub
- Delivery of the South Tees Regeneration Master Plan
- Creation of a new Freeport (subject to Government approval)
- Construction of New Tees Crossing

Together they represent significant investment by Teesport, our customers and public sector partners. A number of schemes driven by our public sector partners, including the New Tees Crossing, involve enhancements to road and rail links that are essential for unlocking the full potential of the River Tees and wider region.



NORTHERN GATEWAY CONTAINER TERMINAL

In order to accommodate rising demand for container traffic, PD Ports is planning to build on a previous £120 million investment to further expand container handling capacity at Teesport. The Northern Gateway Container Terminal will enable Teesport to handle new deep-sea liner services and larger container ships, with the potential to increase overall handling capacity to 1.5 million containers (TEU). The project involves the dredging of a deeper channel and development of a 400m quay.

SOUTH TEES REGENERATION MASTER PLAN

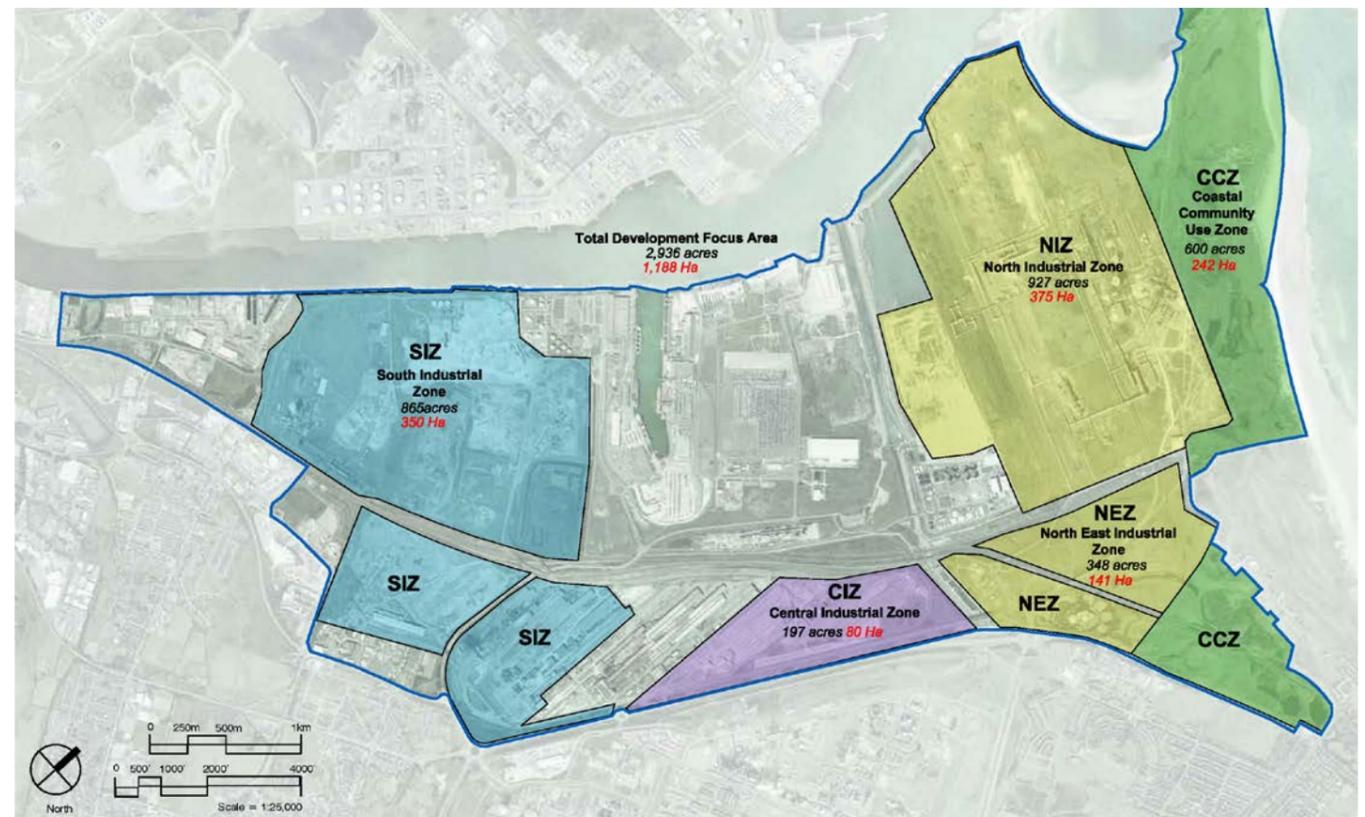
The South Tees Regeneration Masterplan was published in November 2019 by the South Tees Development Corporation (STDC) in partnership with Redcar & Cleveland Borough Council (RCBC). The Plan seeks to promote long-term industrial-led regeneration across almost 4,500 acres over a 25-year period. The Plans includes a range of new potential developments such as a world-class industrial park.

FREEPORT

The Government has announced its intention to create up to 10 'Freeports' in the UK. Freeports are special economic zones designed to boost economic growth and attract inward investment. In response, plans are being developed to establish a new Freeport on the River Tees. The Freeport has the potential to contribute an extra £2 billion to the economy and create up to 32,000 new jobs as a base for advanced manufacturing and other high value activities. PD Ports is working hard to support these exciting plans that are capable of having a transformational impact across the region. Development of the Freeport will depend on the outcome of a competitive bidding process, currently anticipated to conclude in 2021.

NEW TEES CROSSING

The New Tees Crossing is one of the Tees Valley Combined Authority's priorities for the region. The plan is to provide a new strategic road crossing for the River Tees to boost access to Enterprise Zones and other strategically important sites. The new crossing will be located along the A19 and built in the vicinity of the existing A19 viaduct.





SOUTHBANK OFFSHORE MANUFACTURING HUB

In order to capitalise on new opportunities in the offshore sector, a new offshore logistics and assembly hub is being facilitated through the redevelopment of part of the Southbank. The state-of-the-art facilities will be complemented by deepening the river channel and creating a deeper berth pocket to accommodate larger vessels.

ADVANCING TEESPORT

Teesport is already investing to make sure we are equipped to embrace the opportunities of the future.

We have embarked on recruiting for the most ambitious apprenticeship programme in the UK ports industry, building on our position as the UK's number one port company for supporting young people.

Since 2019 we have invested over £750,000 in training and professional development, helping our people to continue to safely and sustainably deliver the highest standards of customer service.

We are actively focusing on adopting new systems and technology that will not only support the best customer service, but also help us continue to reduce our impact on the environment and make our operations carbon neutral by 2027.

A programme to install solar panels on our warehouse facilities has been underway since 2005, already generating 363,430kWh of renewable energy. We are also exploring how we can fully embrace new hydrogen technology, including plans to build a hydrogen fuelling station that will serve port vehicles and the wider community.

THE UK'S NUMBER ONE PORT OPERATOR FOR SUPPORTING YOUNG PEOPLE

£750K+

INVESTED IN TRAINING AND PROFESSIONAL DEVELOPMENT

CARBON NEUTRAL PORT OPERATIONS BY

2027

INVESTING IN SOLAR AND HYDROGEN TECHNOLOGY

CURRENT KEY PROJECTS & PLANS

Project/Plan	Period	A Prosperous Future		Faster Growth					A Better Environment		
		A stronger economy	High quality jobs	Increasing trade, exports and investment	Improving connectivity and providing secure, resilient infrastructure	Delivering a zero carbon economy	Driving technology and innovation	Supporting people and skills	Tackling climate change and improving air quality	Increasing biodiversity	Creating a better place to live
Teesport-Led											
Northern Gateway Container Terminal Phase 1 Expansion	2024	✓	✓	✓	✓			✓			
Northern Gateway Container Terminal Phase 2 Expansion	2034	✓	✓	✓	✓			✓			
River Deepening	Ongoing	✓	✓	✓	✓						
Additional Portcentric Warehousing	2024	✓	✓	✓	✓			✓			
Warehouse Enhancements	2020-21	✓	✓	✓	✓			✓			
Eastern Extension of Redcar Bulk Terminal	2030 onwards	✓	✓	✓	✓						
Customer-Led											
MGT Biomass Power Station	2021	✓	✓	✓		✓		✓	✓		
LNG 'Gasport'	2024	✓	✓	✓	✓	✓	✓	✓	✓		
South Bank Offshore Manufacturing and Assembly Hub	2023	✓	✓	✓				✓			
Anglo-American Wordsmith Polyhalite Exporting	2023	✓	✓	✓							
Port of Middlesbrough Berth lengthening, deepening and expansion of lay-down area	2020 -	✓	✓	✓				✓			
Various offshore wind projects	2020 -	✓	✓	✓	✓	✓	✓	✓	✓		
Public Sector Partner-Led											
South Tees Regeneration Master Plan	2020 onwards	✓	✓	✓	✓	✓		✓		✓	✓
Freeport	2021	✓	✓	✓							
New Tees Crossing	TBC	✓	✓	✓	✓						
The Coastal Arc Strategy	TBC		✓								✓
The Green Blue Heart (Stockton Middlesbrough Initiative)	TBC				✓						✓
Rail link reactivation in Hartlepool port	2020 onwards	✓		✓	✓				✓		
Tees Yard Multi-modal Logistics Hub	TBC	✓	✓	✓	✓						
Further Hartlepool rail enhancements	2021 onwards	✓	✓	✓	✓				✓		
Second Rail Connection via Shell Bridge	Post 2025	✓	✓	✓	✓				✓		

SUPPORTING COMMUNITIES



Supporting young people and the communities that surround us is vitally important to the long-term success of the River Tees and the many businesses that rely on the river for commerce.

Positive economic and social progress requires commitment and consistency which in turn builds vibrant and resilient communities. We recognise the positive impact we can have on our local regions and are fully committed to engaging with our communities to improve social wellbeing and greater quality of life for local people.

Over the years we have built strong and valued relationships with a number of organisations and charities, providing varying levels of commitment from volunteering to long-term strategic partnerships.

One of our greatest priorities is young people development. We will continue to work tirelessly to help unlock the full potential of the Northern Powerhouse and wider UK economy, as well as the full potential of young people that are key to our future success.

A shared commitment to supporting young people has never been more important and it is fundamental to overcoming the challenges that we currently face including the current impact of COVID-19. That's why we have accelerated the roll out of the most ambitious apprenticeship programme in the UK ports industry, collaborating with partners NETA Training, High Tide Foundation, North East School of Shipping, Tees Valley Logistics Academy and Teesside University, to equip young people with the futures they deserve.

It's promising to see initiatives like the Government's 'Kick Start' scheme aimed to give funded work experience placements to 16-24 year olds at risk of long-term unemployment.

There is a tremendous amount already underway in Tees Valley to raise aspirations of young people, build confidence, develop resilience, deliver jobs and showcase the wealth of quality career opportunities right here on their doorstep. But we want to do more and we need you to do more too. We all need good people to grow and develop our businesses, helping the River Tees and the wider Tees Valley prosper, globally.

Our region is at the forefront of new advancing technologies including hydrogen, offshore wind, and other forms of low carbon energy – we need to collaborate and do all we can to help young people develop viable skills to lead our industries and secure the region's future for generations to come.

**MOST AMBITIOUS
APPRENTICESHIP
PROGRAMME IN UK
PORTS INDUSTRY**

NEXT STEPS

1. Draft Master Plan published Q1 2021
2. Further consultation Q1/Q2 2021
3. Final Master Plan published Q2/Q3 2021

ACKNOWLEDGEMENTS

PD Ports would like to thank Mace and Aecom for their research and analysis undertaken in the development of 'Future Teesport - A New Vision for the River Tees' and to Front Street Consulting for the creation and development of the Vision. Further thanks are extended to all of our customers and key stakeholders for their representation during the consultation process, led by Mace and Aecom. Artwork and design by Better.

